Reflections of a passoniate and almost excommunicated scientist

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My passion for WCRI themes

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Publication Bias in Laboratory Animal Research: A Survey on Magnitude, Drivers, Consequences and Potential Solutions

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All That Glitters Isn't Gold: A Survey on Acknowledgment of Limitations in Biomedical Studies

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Me, according to modern metrics

- Prize Societal Impact in 2016
- Organizing transdisciplinary symposia in the hospital
- Teaching RCR in Graduate School and RI course at VU University
- (co)Mentoring PhD students
- Special acknowledgments in academic theses (~ academic assist)
- High marks as a peer reviewer (Annals Intern Med)
- Sharing data internationally
- Not writing enough grants
- Asking for some space to follow my passion for meta-research and RCR in a clinical department



Haras sment in Dutch academia

Exploring manifestations, facilitating factors, effects and solutions

Commissioned by the Dutch Network of Women Professors (LNVH)

Manifestations of harassment

- 1. Scientific sabotage
- 2. Sexual harassment
- 3. Physical threats
- 4. Verbal threats
- 5. Denigration
- 6. Exclusion
- 7. Not facilitating "special needs"



Exploring manifestations, facilitating factors, effects and solutions

Commissioned by the Dutch Network of Women Professors (LNVH)

Looking for help

- Research council director: "not in line management"
- My boss's boss: "Your boss is the boss"
- Director of the Graduate School: "Good luck"
- Member of the Executive Board (off the record): admitted bad appointment policies for professors
- Occupational doctor: "accept it"
- Ombudsperson: supportive but not effective
- Confidential advisor: supportive, but not effective
- Mediator: tolerated continuation of denigration

Table 6. Outcomes of participants' efforts for getting help (n=35).

	n	%
Received no help	21	60%
Received some support, but no (satisfying) solution	10	29%
Received adequate help	1	3%
Awaiting outcomes	3	9%

"This "pingponging around" of people happened more often, and research participants reported hearing from [..] e.g. confidential advisor, integrity committee, head of department, dean that it was "not their task" to intervene, indicating that

there is no adequate support system in place."

An unsuccessful attempt at whistleblowing

• 2 colleagues (confidential advisor; crying in my office)

All three had been head of research of the Department

We drew up a plan

But did not follow up on it

Effective harassment policies are needed

- 1. Select leaders more carefully and provisionally. Provide mentorship training, and monitor via the
- 2. Assessment of "workplace climate" in accreditation
- 3. Teach young scientists how to recognize harassment
- 4. Design coherent alarm and support systems that can act on patterns

The Academic Assist

Assist (team sports):
a pass of such high quality,
that another player
can score quite simply



Assist (academia):
An advice of such high quality
that a colleague's scientific
product gains much extra value

http://dx.doi.org/10.1287/mnsc.1110.1470 © 2012 INFORMS

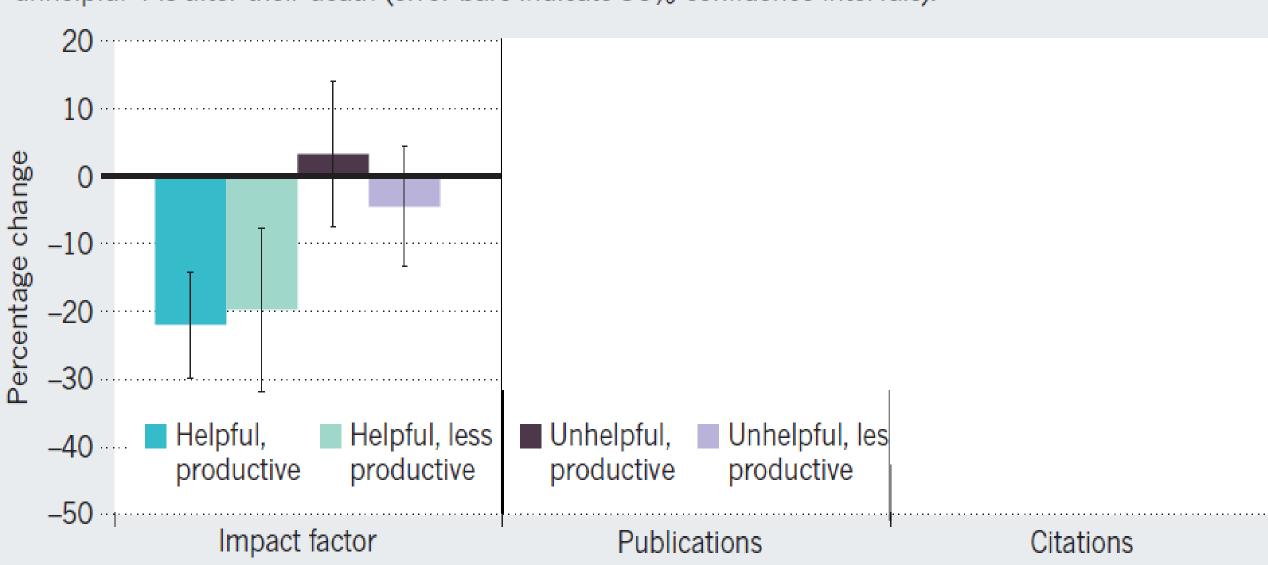
Reconceptualizing Stars: Scientist Helpfulness and Peer Performance

Alexander Oettl

Type of scientist	Productivity	Helpfulness
All-star	+	+
Lone wolf	+	_
Maven	_	+
Non-star	_	_

WHEN HELP FADES

After 'helpful' Pls die in mid-career, their co-authors experience a dramatic decline in high-impact publications and citations. In contrast, there is no significant change in these for co-authors of 'unhelpful' Pls after their death (error bars indicate 95% confidence intervals).



Better recognition of team scientists' contributions is needed

- 1. Contributions to team-based scholarship and specialized contributions to education must be assessed and appropriately weighted.
- 2. Evaluations must be founded upon well-articulated criteria for assessing the team scientists' performance.
- 3. Mechanisms for collecting evaluative data must be developed and implemented at the institutional level.

Mazumdar M et al. Evaluating academic scientists collaborating in team-based research: A proposed framework. Acad Med. 2015; 90(10): 1302-1308

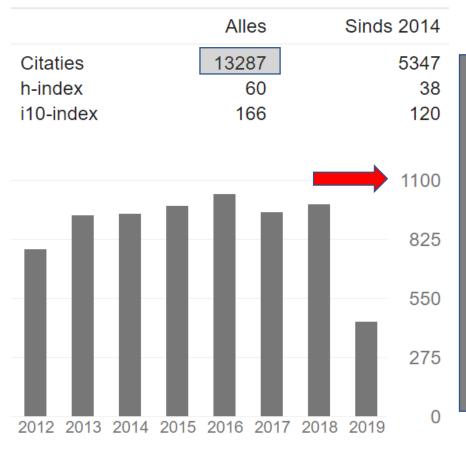
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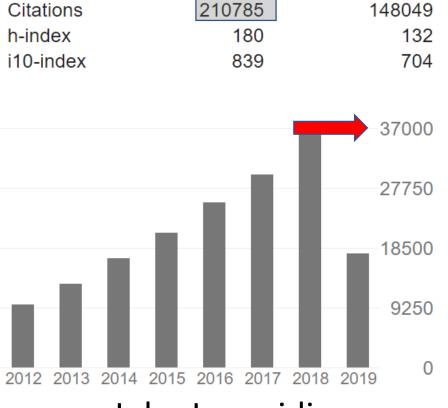
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Me: classic metrics



Overall citations:
John beats me by a factor 17



All

Since 2014

Gerben ter Riet

John Ioannidis

Recognizing manifestations of harassment

- 1. Scientific sabotage: research line closed, agreement violated, not granted "Google time" or switch of teams to follow passion
- 2. Verbal threats: firing, formal written warning
- 3. Denigration: my work and expertise (while in mediation)
- 4. Exclusion: degraded, not consulted anymore, marginalized
- 5. Not facilitating "special needs": *software, travel expenses*