Incentives and Impediments to Research Integrity

Michael Imperiale, Ph.D.

Arthur F. Thurnau Professor and Associate Vice President for Research
University of Michigan

6th World Conference on Research Integrity

Hong Kong

June 3, 2019



Outline

- why and how we engage in research
- why we must have the highest standards
- factors that support good behavior
- factors that may counteract good behavior
- emerging issues

Purpose of research

• it's fun!

- generate knowledge
- improve our lives
 - socially
 - physically
 - medically
 - environmentally

To accrue these benefits, we need to take risks



Wikicommons

My obligations as an investigator

- follow scientific method
 - best approach to answer question
 - appropriate controls
 - adherence to protocol
 - critical evaluation of results
 - ensure congruence between raw data and presentation
- value unexpected results
 - hypotheses can be wrong
 - unexpected results can lead in exciting new directions

Benefits of integrity

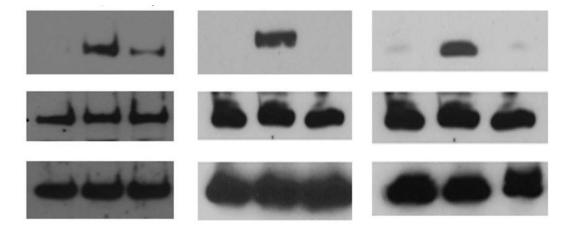
- allows reproducibility
 - strong foundation for future research
- protect and enhance reputations
 - investigators
 - journals
 - institutions
 - scientific enterprise
- improved outcomes

Forces supporting integrity

- norms
 - general ethics
 - discipline-specific
- RCR education
- laboratory practices
 - clear expectations
 - ongoing discussions
- example setting
 - institutional leadership
 - PIs
 - peers

Opposing factors

- less-than-fully effective RCR education
- decentralized institutional structures
- promotion and tenure requirements
- institutional obsession with rankings
- chasing journal impact factors
- suboptimal peer review
- hierarchical social structures
- pressure to obtain the expected result



Issues to consider in the future

- life sciences dual use
- emerging technologies
- the "post-truth" era
- information hazards
 - should all results of fundamental research be freely shared?

Concluding thoughts

- incorporate ethics into *all* university programs
- don't value dollars ahead of behavior
- expect the unexpected
- make integrity an ongoing part of the culture
 - encourage dialog
 - discourage retaliation

Our duty to society



"Acting responsibly is below my pay grade."