



CENTRAL QUESTIONS/TOPICS ADDRESSED

- 1 What is integrity about?
- 2 What types of integrity violations are relevant?
- 3 What violations are encountered in academia?
- In comparison with other public organizations?
- 4 What moral values do really matter at the
- university?
- 5 Conclusion/reflection



APPROACHES TOWARDS INTEGRITY

- 1 Integrity as wholeness (consistency, coherence, correspondence)
- 2 Integrity as integrated in the environment
- 3 Integrity as **professional responsibility**
- 4 Integrity as conscious open acting based on moral reflection
- 5 Integrity as a (number of) value(s) incl. incorruptibility
- 6 Integrity as accordance with laws and codes
- 7 Integrity as accordance with relevant moral values and norms
- 8 Integrity as **exemplary** moral behavior

(source: Huberts, 2014)



TYPOLOGY OF INTEGRITY VIOLATIONS

- Corruption
 bribing, 'kickbacks, nepotism, cronyism, patronage (money, 'cemetery and doctors', family (and friends), friends, party friends)
- 2. Theft and fraud improper private gain acquired from the organization (no involvement of external actors)
- Conflict of interest: gifts, assets
 personal interest (through assets, jobs, gifts etc.) interferes (/might
 interfere) with public interest (because of what you have (property, assets)
 or get (gifts, discounts))
- 4. Conflict of interest: jobs and activities because of what you do (outside the organization)



TYPOLOGY OF INTEGRITY VIOLATIONS

- 5. Improper use of authority using the power in an improper way or for the wrong purposes
- Abuse and manipulation of information
 lying, cheating, manipulating information, breaching confidentiality of information
- 7. Ill-treatment of citizens, customers or colleagues discrimination, sexual harassment, other indecent treatment
- 8. Waste and abuse of organizational resources e.g., work avoidance, spoiling resources, waste
- 9. Private time misconduct e.g., domestic violence, drunken driving, private crime, etc.



THERE IS MUCH MORE THAN 'STAPEL-FRAUD'

Main points:

1 academic integrity is about much more than plagiarism, data management and sloppy science. It is about:

- -all the mentioned integrity violations
- -often not good versus bad, many value judgments, grey areas, dillemas.

2 <u>academic integrity concerns the whole academic</u> <u>community: research, education, organization, management</u>



EXAMPLES

Examples in PhD supervision:

- -Power relations PhD supervisor PhD (own student)
- -Which names on a publication?
- -Inappropriate behavior/sexual harassment

Examples in education (De Graaf et al. 2014): examples range from adjusting grades to giving out diplomas unfairly. Also meant to improve results or to increase the number of students who pass. Also: violations by students (fraud, cheating, plagiarism, intimidation). And dilemmas of teachers on reporting or not.

Examples organization/management: (support) staff experiencing favoritism by management; support staff signaling corruption and abuse of information.

RECENT SURVEY IN THE VU GAMMA DOMAIN

- -Dilemma's whether to pass Ma thesis as second reader when in doubt of its quality (19), because:
 - -consequences for (nice) colleague (9)
 - -thesis was badly supervised (3)
 - -consequences for the student (2)
 - -sickness/ personal circumstances student (2)
 - -pressure by first reader "who is also supervisor of my PhD thesis" (1)
 - -having to grade the second version during the holidays (1)



UNIVERSITY AND PUBLIC ORGANIZATIONS: VIOLATIONS

| Encountered Integrity Violations | Civil servants (N = 2035) | VU (N=193- 198) |
|--|---------------------------------|-----------------------|
| Inappropriate behavior, discrimination and/or intimidation | 1 | 1 |
| of colleagues or others (VU survey: included students) | | |
| Abuse of power (of various kinds) | 3 | 2 |
| Waste of resources or breach of contract | 2 | 3 |
| Fraud or theft of the organization | 5 | 4 |
| Conflict between job appointment and ancillary position | 4 | 5 |
| Abuse of (access to) confidential information | 6 | 6 |
| Misconduct outside work | 7 | 7 |
| Corruption or bribing by third parties | 8 | 8 |



UNIVERSITY: SHARED VALUES MATTER

| | How important is this value is for your work? | | | | |
|----|---|------|-----------------|------|--|
| | Scientific staff | M | Support staff | М | |
| 1 | Professionality | 4,57 | Openness | 4,59 | |
| 2 | Integrity | 4,53 | Professionality | 4,44 | |
| 3 | Openness | 4,46 | Accountability | 4,41 | |
| 4 | Accountability | 4,44 | Equality | 4,41 | |
| 5 | Equality | 4,36 | Integrity | 4,41 | |
| 6 | Lawfulness | 4,34 | Participation | 4,37 | |
| 7 | Effectiveness | 4,27 | Effectiveness | 4,22 | |
| 8 | Participation | 4,10 | Lawfulness | 4,15 | |
| 9 | Legitimacy | 3,92 | Legitimacy | 4,04 | |
| 10 | Efficiency | 3,80 | Efficiency | 3,96 | |



SOME OBSERVATIONS FOR REFLECTION

- 1. It is important to be clear on 'integrity' and 'integrity violations', central concepts in our research/reflection on research and academic integrity
- 2. A variety of integrity violations are encountered by all staff/employees at the university (in research, education, organization/management)
- 3. These violations are broader and more diverse then often acknowledged
- 4. The integrity problems of the academic community seem comparable to other (public) organizations
- 5. The values that are important are shared by the academic community
- 6. This brings about a challenging agenda of combining research on what matters, what goes wrong and what helps, with a focus on 'academic integrity' beyond 'research integrity' and relating multi-disciplinary and multi-sector insights on our topic.